May 16, 2022

PRESENTED BY
J. Wayne Vest, County Manager

FY22/23 Budget Team Members				
Name	Position/Title			
Frank Quis	Moore County Board of Commissioners, Board Chair			
Catherine Graham	Moore County Board of Commissioners, Vice Chair			
Laura Williams	Clerk to the Board			
Gary Briggs	Tax Administrator			
Caroline Xiong	Finance Director			
Dawn Gilbert	Human Resources Director			
Gene Boles	Property Management Director			
Chris Butts	Information Technology Director			
Tami Golden	Internal Auditor/Budget Manager			
Janet Parris				
	Assistant County Manager			
Wayne Vest	County Manager			

	FY2022-2023 Recommended Gross and Net Budget by Fund					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget	Rate/Source
100	General	General	\$135,891,542	-\$6,174,653	\$129,716,889	\$.51/\$100 valuation
200	Public Safety/Emergency Mgmt	Special Revenue	\$11,175,524	-\$2,540,974	\$8,634,550	\$.04/\$100 valuation
210	E911 Telephone	Special Revenue	\$389,189	\$0	\$389,189	PSAP Funding
215	Fire, Ambulance, Rescue District	Special Revenue	\$5,903,211	\$0	\$5,903,211	\$.105/\$100 valuation
220	Soil Water Conservation District	Special Revenue	\$19,891	\$0	\$19,891	Rental Fees/State
230	Transportation Services	Special Revenue	\$1,266,634	-\$319,247	\$947,387	Fees/Grants
280	DSS Charitable	Special Revenue	\$15,000	\$0	\$15,000	Fees
281	DSS Rep Payee	Special Revenue	\$420,000	\$0	\$420,000	Fees
600	Water Pollution Control Plant	Enterprise	\$6,829,657	-\$307,719	\$6,521,938	User Fees
610	Public Utilities - Water & Sewer	Enterprise	\$15,001,583	-\$1,022,113	\$13,979,470	User Fees
620	East Moore Water District	Enterprise	\$2,699,700	\$0	\$2,699,700	User Fees
810	Risk Management	Internal Service	\$10,400,236	<u>-\$9,400</u>	\$10,390,836	Internal (transfers)
	Total County Funds		\$190,012,167	-\$10,374,106	\$179,638,061	
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$2,408,150	-\$49,500	\$2,358,650	Occupancy Tax
640	Airport Authority	Comp Unit/Enterprise	<u>\$6,704,705</u>	<u>-\$94,300</u>	<u>\$6,610,405</u>	User Fees
	Total Component Units		\$9,112,855	-\$143,800	\$8,969,055	
		Totals	\$199,125,022	-\$10,517,906	\$188,607,116	

A penny on the County General & ALS tax rate is anticipated to generate \$1,466,862 in revenue A penny on the Fire Service District tax rate is anticipated to generate \$512,496 in revenue

The Recommended Budget Prioritizes

Education

Public Safety

Health and Human Services

The Recommended Budget

• Maintains the County General Tax Rate at .510/\$100 of valuation

- Maintains an Advanced Life Support Rate at .04 per \$100 of valuation
- Maintains the single rural fire protection service rate at .105 Per \$100 of valuation

The Recommended Budget

Preserves the competitiveness of the employee benefits and compensation package and ensures the sustainability of the County's Self-Insurance program:

Included Items:

- Fully funding existing components of the benefits and compensation package (Insurance, retirement, longevity, wellness, 401K, vacation/sick/community leave)
- Includes 5% C.O.L.A. already in effect
- Proposes no changes to employee and dependent health insurance premiums, copays, deductibles, and out-of-pocket limits

The Recommended Budget

Adds 9 Full Time Positions and 4 Part Time Positions

Number of Employees (All Funds)

			Total # of	
FY	Full time	Part time	Employees	Total FTE's
FY07-08	615.0	58.0	673.0	644.0
FY08-09	623.0	30.0	653.0	638.0
FY09-10	629.0	24.0	653.0	641.0
FY10-11	620.0	18.0	638.0	629.0
FY11-12	610.0	17.0	627.0	618.5
FY12-13	611.0	17.0	628.0	619.5
FY13-14	617.0	19.0	636.0	626.5
FY14-15	626.0	16.0	642.0	634.0
FY15-16	632.0	11.0	643.0	637.5
FY16-17	632.0	11.0	643.0	637.5
FY17-18	653.0	7.0	660.0	656.5
FY18-19	666.0	8.0	674.0	670.0
FY19-20	683.0	6.0	689.0	686.0
FY19-20 revised	684.0	6.0	690.0	687.0
FY20-21	694.0	8.0	702.0	698.0
FY20-21 revised	695.0	7.0	702.0	698.5
FY21-22	706.0	10.0	716.0	711.0
FY21-22 revised	710.0	10.0	720.0	715.0
FY22-23	719.0	14.0	733.0	726.0

The Recommended Budget

FY23 Position Changes Currently Included

General Fund 100

Add 1 FT Elections Training & Recruiting Specialist

Add 1 FT Parks & Recreation Athletics Programs Specialist

Add 1 FT Sheriff Forensic Officer

Add 1 FT Sheriff Detention Officer (Litter Control)

Add 3 FT DSS (2 FT IMC II's and 1 FT SW IAT)

Add .20 FT Public/EMS Safety Logistics Specialist (.20 PSFM/.80 EMS)

Reduce 1 FT PHN, Health Grant Position

Add 2 FT Solid Waste Site Attendant

Add 4 PT Solid Waste Site Attendants

General Fund added 8.2 Full Time and 4 Part Time Positions

Emergency Management Fund 200

Add .80 FT Public Safety/EMS Logistics Specialist (.20 PSFM/.80 EMS)

Recommended Budget's Major Points of Consideration

- 2023 recommended fiscal year budget is balanced at: \$199,125,022 Gross and \$188,607,116 Net (less transfers and assessments).
- The recommended gross budget is an increase of 10.51% as compared to the current year FY 2022 originally adopted budget.
- Funds Moore County Schools at \$50,817,525 including Current Expense, Capital Outlay, Digital Learning and Debt Service allocations
- Funds Sandhills Community College at \$7,993,911 including Expense and Debt Service allocations
- Requires no appropriation of fund balance/retained earnings for any fund except fund 640 (Component Unit Airport Authority)
- Public Works Enterprise Funds have \$3,193,911 budgeted transfer into capital reserve (WPCP @ \$1,103,245, Utilities @ \$1,698,060, EMWD @ \$392,606)
- Does not include an allocation of American Rescue Plan funds

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Key Points of Each Fund: General Fund 100

General Fund Revenues

Source	FY23 Budget	%
Property Tax	\$75,059,939	55.2352%
Sales Tax Article 39, 40, 42	\$22,000,000	16.1894%
Sales Tax Article 46	\$5,100,000	3.7530%
Medicaid Hold Harmless	\$3,349,587	2.4649%
Grants	\$9,905,560	7.2893%
Departmental Fees	\$14,049,415	10.3387%
Other Taxes	\$793,000	0.5836%
Interest	\$150,000	0.1104%
Transfers in App Restricted FB	\$166,274	0.1224%
Transfers In	<u>\$5,317,767</u>	3.9132%
Total Revenues - GF	\$135,891,542	100.0000%

- Property and sales tax comprise 75.18% of the General Fund
- Article 46 sales tax is committed by resolution to funding school capital construction projects

Key Points of Each Fund: General Fund 100

Prioritize Education, Public Safety and Public Health and Human Services:

General Fund Expenditures

GF Expenditures	FY23 Budget	%
Education (including debt)	\$58,811,436	43.2782%
Human Services	\$18,107,769	13.3252%
Public Safety	\$18,849,592	13.8711%
General Government	\$17,687,317	13.0158%
Environmental	\$8,893,010	6.5442%
Debt (excluding education)	\$5,823,834	4.2856%
Non-Departmental	\$4,441,325	3.2683%
Cultural	\$1,477,258	1.0871%
Transfers to Other Funds	<u>\$1,800,001</u>	1.3246%
Total	\$135,891,542	100.0000%

Education, Safety, and Human Services comprise over 70% of the General Fund

Key Points of Each Fund: General Fund 100: Education Funding

	Total Moore County Schools Funding						
FY	Student Enrollment	Current Expense	Capital Outlay	Digital Learning	Sub Total: Current, Capital, Digital	Debt Service	Total Funding
FY22/23	MCS Info 12,742	\$33,500,000	\$1,000,000	Moved to CE	\$34,500,000	\$16,317,525	\$50,817,525

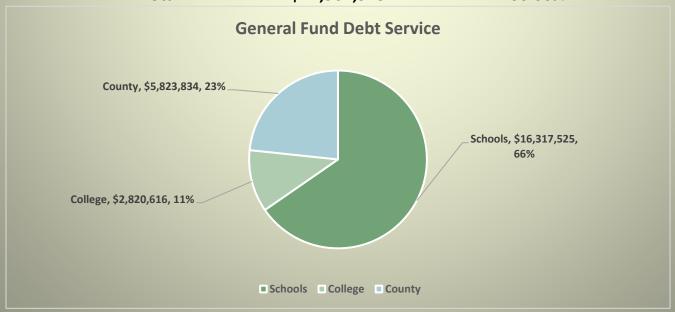
Total Sandhills Community College Funding					
FY	Current Expense	Debt Service	Total Funding		
FY22/23	\$5,173,295	\$2,820,616	\$7,993,911		

Key Points of Each Fund: General Fund 100 Debt Service

- Total Debt Service is \$28,546,240 (Includes Enterprise and EMS (73,500) Funds Debt Service)
- Total General Fund Debt Service is \$24,961,975

General Fund Debt Service Graph (P&I) FY23

	Amount	%
Schools	\$16,317,525	65.37%
College	\$2,820,616	11.30%
County	\$5,823,834	23.33%
Total	\$24,961,975	100.00%



KEY POINTS REGARDING EACH FUND

Fund 100: General Fund

End of General Fund Key Points

Key Points of Each Fund:

Fund 200: Public Safety/Emergency Management

- Balanced at \$11,175,524 in Revenues and Expenditures
- Supported by Advanced Life Support (ALS) tax revenue, fees, and other revenue
- ALS Tax Rate remains at .04/\$100 of valuation, applies to all properties
- Funds replacement of two ambulances

Fund 210: E911

- Balanced at \$389,189 in Revenues and Expenditures
- Funds generated by E911 surcharge on phone bills and appropriated fund balance (no appropriated fund balance for FY 2023)
- E911 surcharge revenues are regulated by the State
- FY 21/22 projected calls: 105,000 to 110,000

Key Points of Each Fund:

Fund 215: Moore County Fire Protection, Ambulance, and Rescue Service District

Rural Fire Protection Service Tax Fund 215
FY2022-2023 - Unified Tax Rate @.105/\$100 Value

FY22/23 Budget

Total 2022-2023 Tax

Base

Services

Grand Total Fund 215

\$5,207,383,204

\$22,000

\$5,903,211

@98.5%-Discountsdivided by \$100 x.105 x .985 -Discounts \$45,000 = Budget \$5,381,211

Revenue Generated by .105 Rate \$5,381,211

Appropriated Fund Balance from FY22 (Audits) \$22,000

Appropriated Fund Balance \$0

Fire Districts - ALS - Rescue - 100% \$500,000

FY2022-2023 Total Budget Fund 215 \$5,903,211

Rural Fire Service District	Total Manager Recommendation @ 98.5%	Subtotal Distribution	Subtotal Reserve	Operations Distribution	Capital Distribution- Allowance	Apparatus Reserve 21555500 56281	Building Reserve 21555500 56282
Aberdeen	\$253,472	\$253,472	\$0	\$224,520	\$28,952	\$0	\$0
Carthage	\$393,729	\$356,018	\$37,711	\$293,978	\$62,040	\$27,371	\$10,340
Crains Creek	\$313,058	\$297,380	\$15,678	\$234,162	\$63,218	\$15,357	\$321
Cypress Pointe	\$983,269	\$741,801	\$241,468	\$734,286	\$7,515	\$190,824	\$50,644
Eagle Springs	\$324,728	\$307,786	\$16,942	\$239,191	\$68,595	\$0	\$16,942
Eastwood	\$265,070	\$210,335	\$54,735	\$175,734	\$34,601	\$54,735	\$0
High Falls	\$300,408	\$240,732	\$59,676	\$217,298	\$23,434	\$42,821	\$16,855
Pinebluff	\$355,521	\$355,521	\$0	\$292,372	\$63,149	\$0	\$0
Pinehurst	\$299,863	\$274,314	\$25,549	\$274,314	\$0	\$21,258	\$4,291
Robbins	\$384,600	\$342,747	\$41,853	\$289,548	\$53,199	\$41,853	\$0
Seven Lakes	\$375,817	\$275,914	\$99,903	\$275,914	\$0	\$81,563	\$18,340
Southern Pines	\$509,688	\$468,150	\$41,538	\$460,641	\$7,509	\$41,538	\$0
West End	\$544,160	\$523,564	\$20,596	\$415,847	\$107,717	\$13,791	\$6,805
Westmoore	\$271,013	\$230,222	\$40,791	\$191,702	\$38,520	\$24,810	\$15,981
Whispering Pines	\$263,385	\$263,385	\$0	\$221,892	\$41,493	\$0	\$0
Station X	<u>\$43,430</u>	<u>\$0</u>	<u>\$43,430</u>	<u>\$0</u>	<u>\$0</u>	\$31,20 <u>5</u>	<u>\$12,225</u>
	\$5,881,211	\$5,141,341	\$739,870	\$4,541,399	\$599,942	\$587,126	\$152,744
Audit - Professional							

Key Points of Each Fund:

Fund 220: Soil and Water Conservation District

- Balanced at \$19,891 in Revenues and Expenditures
- Revenues generated by fees from services and matching State Grant Funds
- No change from FY 2022 budget

Fund 230: Moore County Transportation Services

- Balanced at \$1,266,634 in Revenues and Expenditures
- \$188,316 increase from fiscal year 2022 budget
- Revenues generated by user fees, grants, sale of assets
- Added Medicaid Broker fees to fee schedule

Key Points of Each Fund:

Required Department of Social Service Funds

- Fund 280: DSS Charitable: \$15,000
 - Donations to DSS to be used for specific purpose based on needs of individuals
- Fund 281: DSS Payee Trust Fund: \$420,000
 - Funds that belong to individuals that cannot, for whatever reason, manage their expenses

Key Points of Each Fund: Enterprise Operations

Funds 600, Water Pollution Control Plant; 610, Public Utilities; 620 East Moore Water District

Enterprise Funds

Public Works Division	FY2021-22 Approved Budget	FY2022-23 Recommended Budget	Difference (%)
Water Pollution Control Plant	\$6,180,458	\$6,829,657	10.50%
Moore County Public Utilities	\$12,991,598	\$15,001,583	15.47%
East Moore Water District	\$2,387,300	\$2,699,700	13.09%
Total	\$21,559,356	\$24,530,940	13.78%

Fee Schedule Recommendations

• Increases to 600, 610 and 620 flow rates, connection fees, base rates, usage rates: Tab 6, page 34 to 38

All three funds have budgeted transfers into Capital Reserve: Total of \$3,193,911

- WPCP @ \$1,103,245
- Public Utilities @ \$1,698,060
- EMWD @ \$392,606

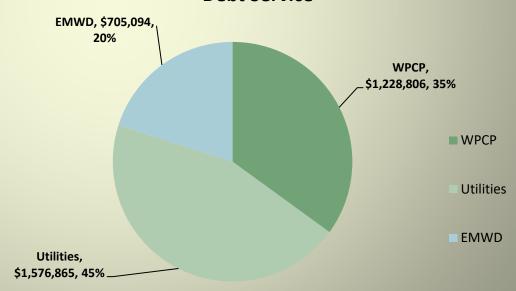
Key Points of Each Fund: Enterprise Operations Debt Service

Enterprise Funds Debt Service Graph (P&I)

FY23

Fund	Amount	%
WPCP	\$1,228,806	35.00%
Utilities	\$1,576,865	44.92%
EMWD	<u>\$705,094</u>	20.08%
Total	\$3,510,765	100.00%

Enterprise Funds Debt Service



Key Points of Each Fund:

Fund 810: Risk Management

- Balanced at \$10,400,236
- Treated as an Internal Service Fund
- Expenditures include costs for Health Insurance, Wellness Works, Worker's Compensation, Unemployment, and Unemployment Insurance, Liability and Property Insurance
- No proposed changes to premiums, copays, deductibles, out-of-pocket limits
- Continue to evaluate premiums, co-pays, deductibles, out-of-pockets for employee and dependent coverage

Key Points of Each Fund:

Fund 260: Convention and Visitor's Bureau

- Balanced at \$2,408,150
- Increase of \$632,308 compared to fiscal year 2022

Fund 640: Airport

- Balanced at \$6,704,705
- Increase of \$2,158,799 Compared to fiscal year 2022
- Includes an appropriation from retained earnings of \$2,024,105

REMAINING SCHEDULE

BUDGET WORK SESSIONS

Dates TBD if necessary

REQUIRED PUBLIC HEARING

• June 21, 2022 @ 5:30 PM at the Regularly Scheduled Board of Commissioner's Meeting

ADOPTION

• June 23, 2022 @ 10:00 AM at Special Called Board of Commissioners' Meeting

SUMMARY

- The fiscal year 2023 proposed budget is **balanced** at \$199,125,022 in revenues and expenditures
- The proposed budget provides a **fiscally sound** and responsible **blueprint** for administering the revenues and expenditures for fiscal year 2023
- The proposed budget allows for the continued operations of the County and for providing the highest level of services in an efficient and effective manner
- Thanks to everyone who allocated time, effort, and expertise in developing the proposed budget
- The proposed budget is respectfully submitted

Fiscal Year 2023 Budget Fund 620: East Moore Water District

May 16, 2022

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FY23

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Enterprise Funds Debt Service

